## **INTERIM RESULTS**

for the six months ended 30 September 2010

8 November 2010



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## **Growth across all key measures**











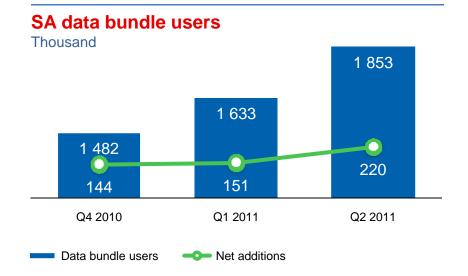


- 1. Growth in constant currency
- 2. Normalised to exclude trading foreign exchange and at a constant currency



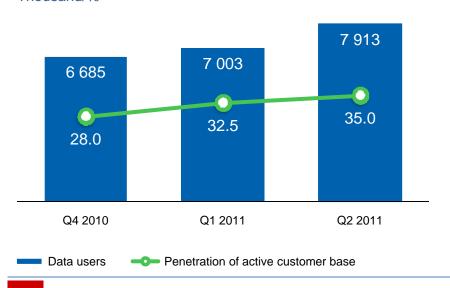
## High demand for mobile broadband services

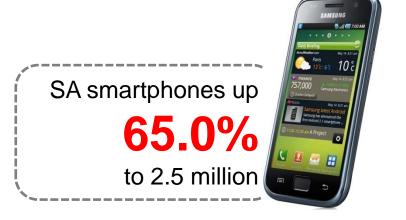






Thousand/%







## Widening access to mobile internet



# **Expanding smartphone** portfolio

BlackBerry® Torch™, Samsung Galaxy S and iPhone 4 launched



600 000 devices sold to date with Opera Mini



# Increasing access to smarter phones

Vodafone 546 (QWERTY) retail R699 Vodafone 543 (touch screen) retail R499



Vodafone 845 retail R1 399





## Securing data network leadership in South Africa

#### Expanding 3G coverage

- 351 3G base stations added
- 3G population coverage of 57.0%

#### Higher network capacity

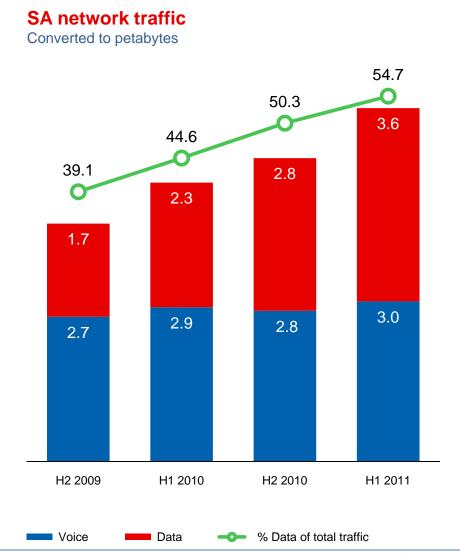
- All 3G sites 14.4Mbps
- 1 800 HSPA+ sites
- RAN swap

#### Substantial transmission investment

- More than 50% of core traffic on own network
- 831km of fibre trenched during the six months

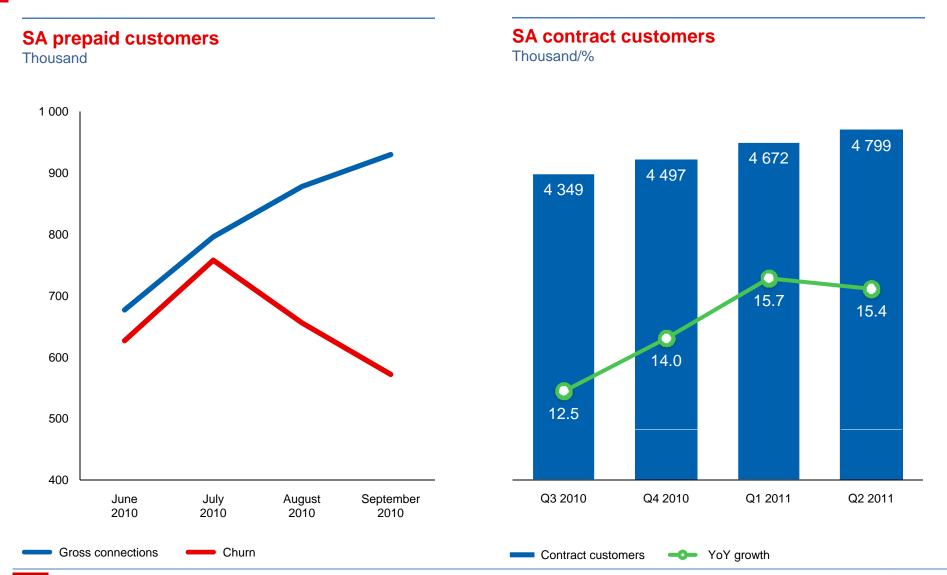
#### Undersea cable capacity increasing

SEACOM, SAT3, EASSy





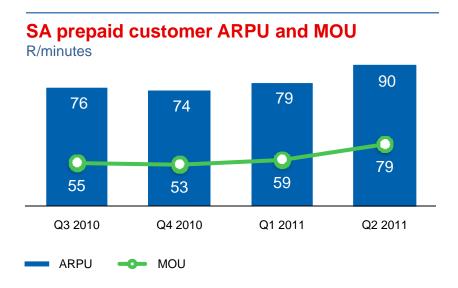
## **Customer growth in South Africa**



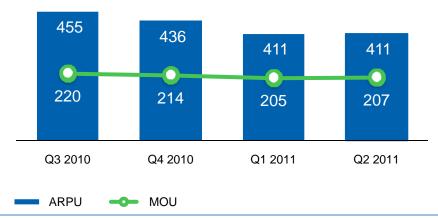


## New value offerings driving higher usage





## **SA contract customer ARPU and MOU** R/minutes

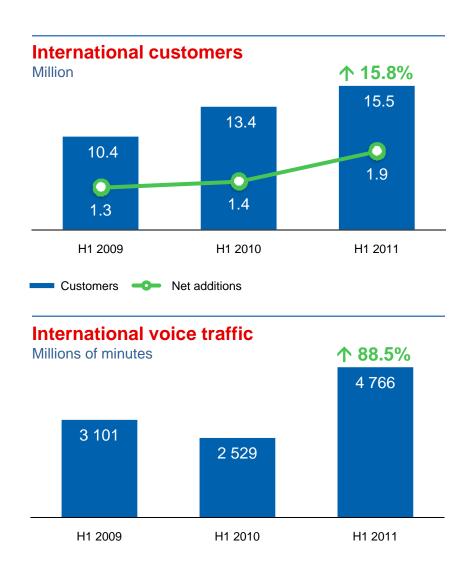




## **Growth returns in International operations**

- Positive revenue growth
- Customer growth remains strong
- Demand high for voice services
- Data growth boosted by M-PESA
- Strong cost focus







## Improving performance in Tanzania

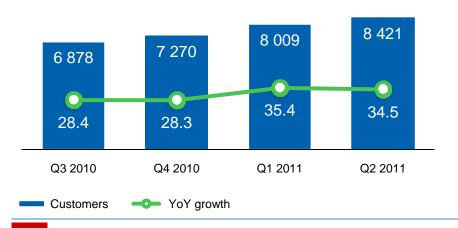
#### Tanzania service revenue YoY growth

(10.8) (10.8) (19.0) Q3 2010 Q4 2010 Q1 2011 Q2 2011

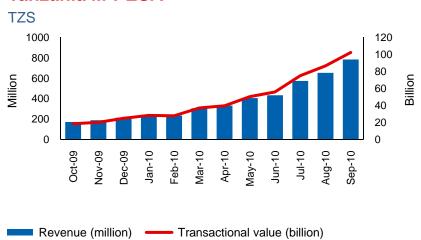
# Tanzania MOU/PPM Minutes/TZS 132 57 35 September 2009 (month) MOU Price per minute

#### **Tanzania customer growth**

Thousand/%



#### **Tanzania M-PESA**





## Strategy to deliver further growth

**Grow core mobile businesses** Value **Network** Accessibility Affordability Leadership in broadband **Customer** obsession **Develop converged ICT solutions** Innovation **Service** Availability Applicability **Selective expansion in** sub-Saharan Africa

**Efficient and lean operations** 





# **Group income statement**

R million	H1 2011	H1 2010	% change
Service revenue	26 094	25 531	2.2
Revenue	29 516	28 675	2.9
EBITDA	9 788	9 519	2.8
Operating profit before impairment losses	7 094	6 896	2.9
Impairment losses	(33)	(3 189)	(99.0)
Operating profit after impairment losses	7 061	3 707	90.5
Net finance charges	(558)	(1 283)	(56.5)
Loss from associate	-	(14)	(100.0)
Profit before tax	6 503	2 410	169.8
Taxation	(2 234)	(2 351)	(5.0)
Net profit	4 269	59	> 200.0
Attributable to:			
Equity shareholders	4 416	61	> 200.0
Non-controlling interests	(147)	(2)	< (200.0)
HEPS (cents)	303	219	38.4
Weighted average shares in issue (million)	1 472	1 488	(1.1)



# Solid SA service revenue growth; International trends encouraging



R million/%



#### International service revenue<sup>1</sup>

R million/%



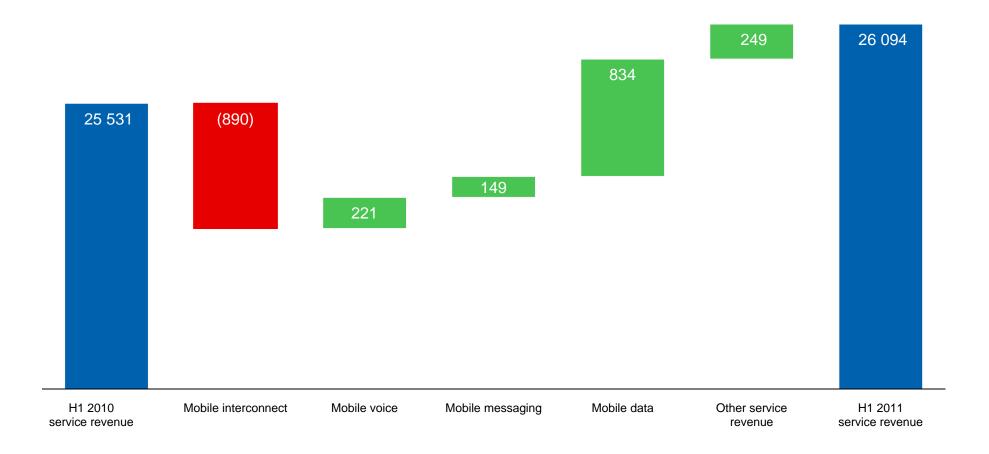
1. Excluding Gateway



## Reduction in interconnect revenue largely offset by data

#### **Group service revenue growth by category**

R million





## Impact of mobile termination rates

#### MTR rates changed from 1 March 2010

Peak dropped from R1.25 to R0.89

#### MTR impact in first six months

- R800 million in revenue
- R260 million in EBITDA

#### Future MTR cuts

March 2011: Peak – R0.73

Off-peak - R0.65

March 2012: Peak – R0.56

Off-peak – R0.52

March 2013: Peak/Off-peak – R0.40

#### Asymmetry for qualifying operators

March 2011: 20% higher

March 2012: 15% higher

March 2013: 10% higher

#### **SA** interconnect

R million	H1 2011	H1 2010	% change
Interconnect revenue	3 340	4 075	(18.0)
% of service revenue	14.9	19.1	
Interconnect cost	(2 802)	(3 111)	(9.9)
Net interconnect revenue	538	964	(44.2)
% of EBITDA	5.8	11.0	

#### **SA** incoming interconnect traffic

Millions of minutes	H1 2011	H1 2010	% change
Mobile	2 731	2 744	(0.5)
Fixed-line	1 086	1 134	(4.2)



## **Group operating costs**

#### **Group operating costs¹ by segment**

R million	H1 2011	% change
South Africa	16 492	5.4
International <sup>2</sup>	3 414	(8.2)
Corporate/eliminations	(157)	(2.6)
Operating costs <sup>1</sup>	19 749	2.8

#### **Group operating costs¹ by category**

R million	H1 2011	%	% <sup>3</sup>
Direct costs	13 495	0.8	2.8
Staff expenses	2 242	4.6	7.9
Marketing and advertising expenses	929	4.0	7.9
Other operating expenses	3 083	10.3	10.2
Operating costs <sup>1</sup>	19 749	2.8	4.7



<sup>1.</sup> Excluding depreciation, amortisation and impairment losses

<sup>2.</sup> The International segment has been restated to include Gateway

<sup>3.</sup> Excluding trading foreign exchange and at a constant currency

## **Cost efficiency programme on track**

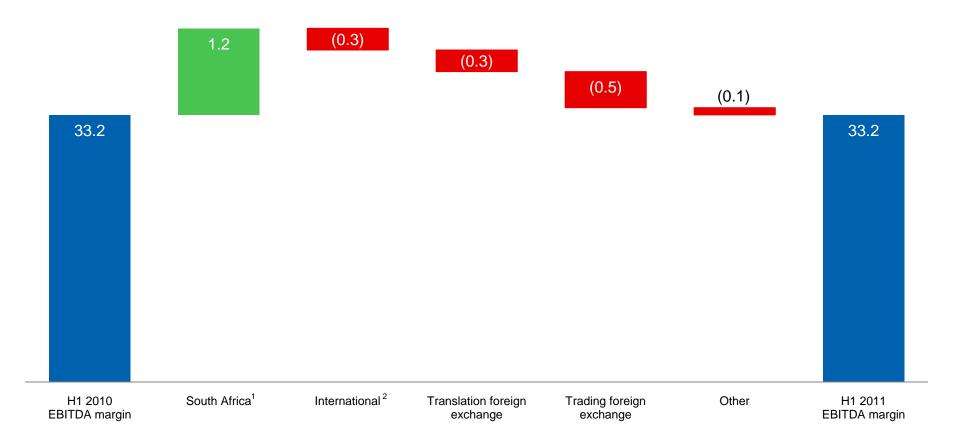
**Direct costs** Improve contribution margin 1ppt improvement R13.5bn Other Cost growth contained below Pressure in SA on operating **R500 million** revenue growth transmission in H1 expenses R3.1bn **Cost efficiency** programme Staff Target stable headcount for 2011 Headcount stable expenses except for new growth areas R2.2bn Marketing 8 Reduce slightly as a advertising Stable at 3.1% percentage of revenue expenses **R0.9bn** 



## **Group EBITDA margin stable**



%



- 1. Excluding trading foreign exchange
- 2. Excluding trading foreign exchange and at a constant currency



## Group finance charges reduced due to lower average debt

#### **Group net debt**

R million	H1 2011	H1 2010
Cash and cash equivalents	938	729
Bank borrowings	(2)	(9)
Debt	(12 721)	(15 560)
Net debt	(11 785)	(14 840)
Net debt/EBITDA (times)	0.6	8.0
Average debt	(11 604)	(16 061)

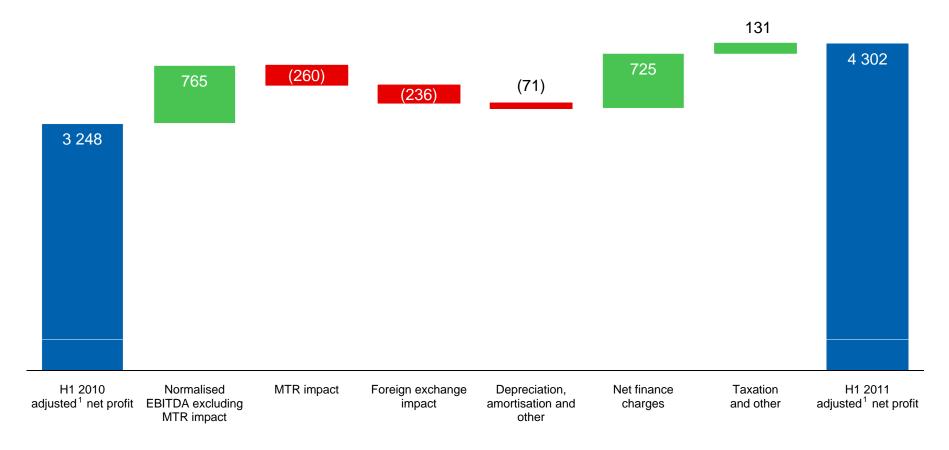
#### **Group net finance charges**

R million	H1 2011	% change
Net finance costs	(364)	52.2
Gain on remeasurement of loans	32	113.8
Loss on translation of foreign assets and liabilities	(121)	> 200.0
Loss on derivatives <sup>1</sup>	(105)	(59.5)
Net finance charges	(558)	(56.5)
Average cost of debt (%)	7.9	(1.4ppt)

## **Movement in Group net profit**

#### **Net profit analysis**

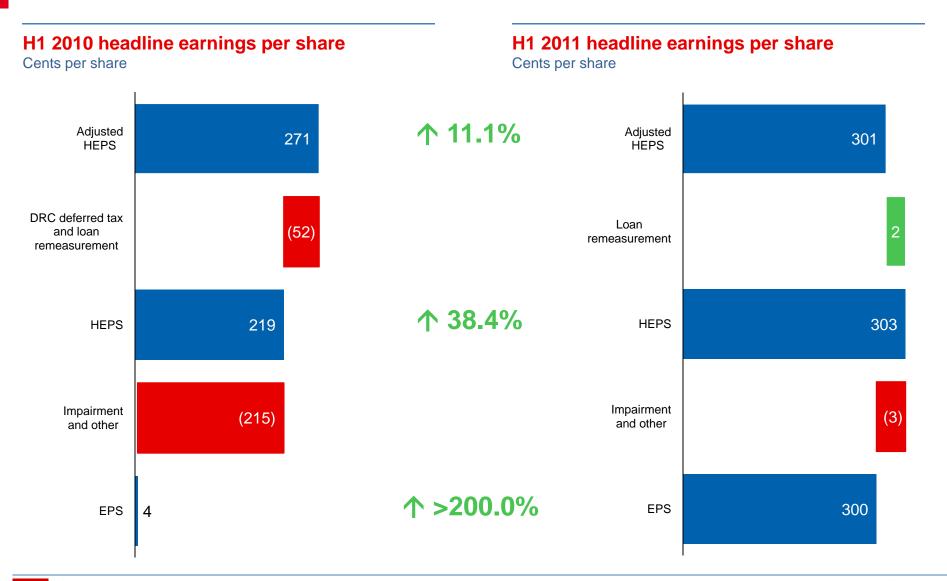
R million



1. Adjusted net profit excludes impairment losses of R33 million (2009: R3 189 million)



## Adjusted headline earnings per share increased 11.1%



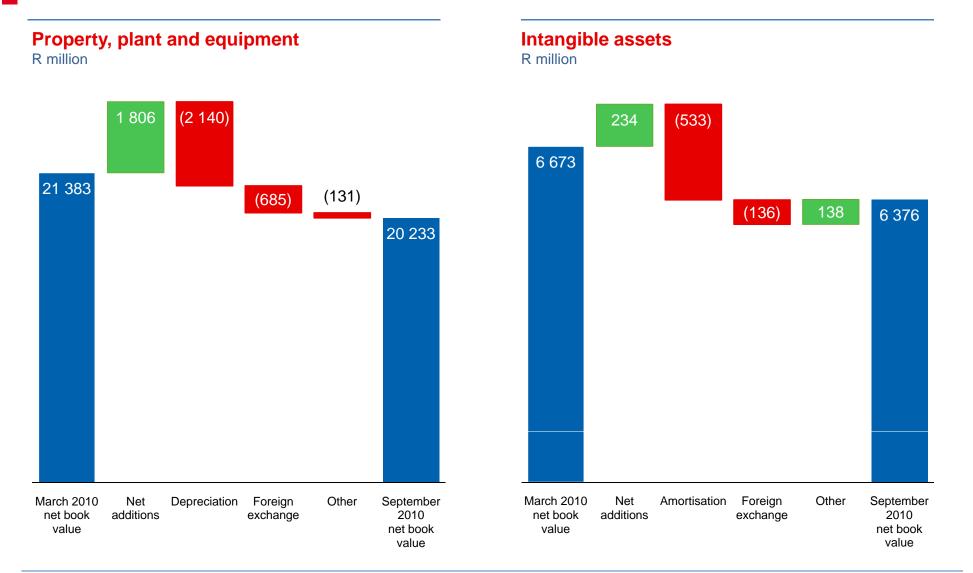


## **Group statement of financial position**

R million	H1 2011	FY 2010	Movement
Assets			
Property, plant and equipment	20 233	21 383	(1 150)
Intangible assets	6 376	6 673	(297)
Other non-current assets	1 160	1 075	85
Current assets	13 330	12 560	770
Total assets	41 099	41 691	(592)
Equity and liabilities			
Total equity	14 995	14 636	359
Borrowings	12 719	13 025	(306)
Other liabilities	13 385	14 030	(645)
Total equity and liabilities	41 099	41 691	(592)
Net asset value per share (cents)	1 018	985	33

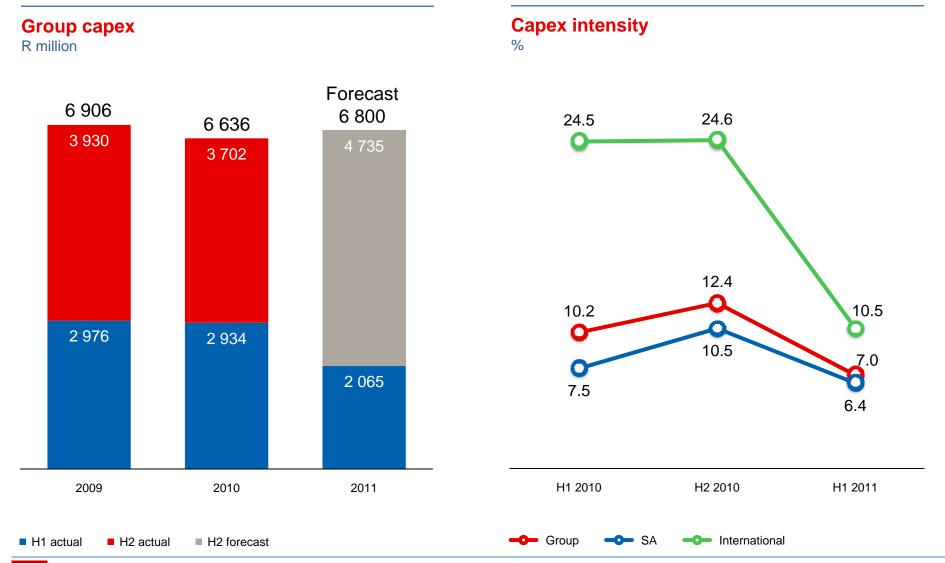


## **Movement in PPE and intangible assets**





## **Capital expenditure**

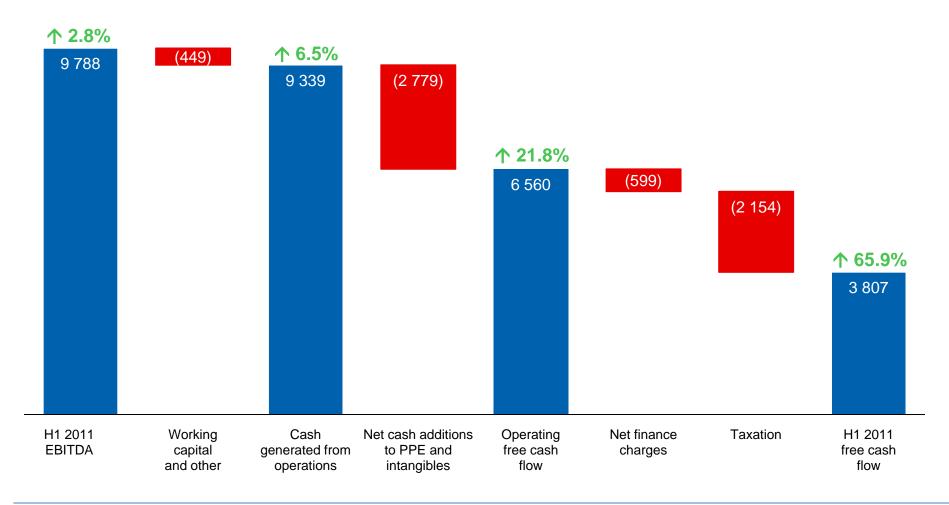




## **Group free cash flow increased 65.9%**

#### **Cash flow generation**

R million





## Improving shareholder returns

- R959 million spent on share repurchase plan
- 63.6% increase in interim dividend

Earnings and dividend						
R million	H1 2011	H1 2010				
Adjusted <sup>1</sup> headline earnings	4 431	4 039				
Adjusted <sup>1</sup> HEPS (cents)	301	271				
HEPS (cents)	303	219				
DPS (cents)	180	110				
Payout ratio <sup>2</sup> (%)	60	40				



<sup>1.</sup> Adjusted earnings excludes material non-cash items of R32 million gain (2010: R784 million loss)

<sup>2.</sup> Based on adjusted headline earnings



# Outlook and guidance

Interim results for the six months ended 30 September 2010



## Company medium-term targets remain unchanged

**Market position** Maintain or improve market position in all geographies Growth in service revenue despite reduced interconnect revenue Service revenue (low single digit) **EBITDA** Improve EBITDA margin through operational efficiencies **Capital expenditure** Manage capital expenditure between 11-13% of Group revenue

Medium-term financial targets are indicated over a three year period ending March 2013 assuming constant currencies



## **Key take-aways**

High growth in mobile broadband

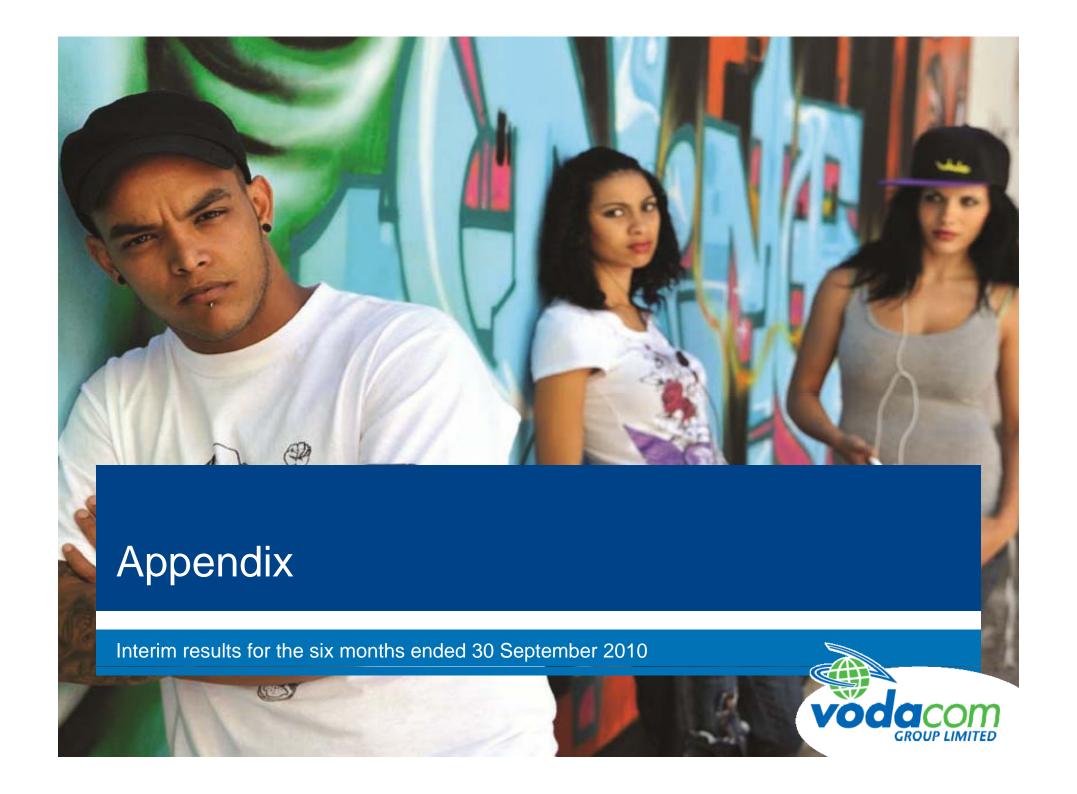
Stronger customer and usage growth

**Recovery in International operations** 

**Cost programme on track** 

Improving shareholder returns





## **Exchange rates**

Average year to date	H1 2011	H1 2010	% change	FY 2010	% change
USD/ZAR	7.43	8.15	(8.8)	7.83	(5.1)
ZAR/MZN	4.74	3.35	41.5	3.68	28.8
ZAR/TZS	197.48	163.29	20.9	171.29	15.3
EUR/ZAR	9.53	11.36	(16.1)	11.05	(13.8)

Closing rate	H1 2011	H1 2010	% change	FY 2010	% change
USD/ZAR	6.98	7.39	(5.5)	7.38	(5.4)
ZAR/MZN	5.19	3.83	35.5	4.35	19.3
ZAR/TZS	215.53	178.59	20.7	184.29	17.0
EUR/ZAR	9.51	10.81	(12.0)	9.89	(3.8)



## **Country data**

	South Africa	Tanzania	DRC	Mozambique	Lesotho	Gateway
Population (million)	50	45	68	23	2	n/a
GDP per capita (USD)	7 180	513	220	388	1 210	n/a
GDP growth est. 2010 (%)	2.8	6.4	3.0	8.3	3.5	n/a
Estimated mobile penetration (%)	97	37	14	25	46	n/a
Number of operators	3	7	4	2	2	n/a
Market position	1	1	1	2	1	n/a
Estimated customer market share (%)	49	51	40	45	80	n/a
Ownership (%)	93.75	65	51	85	80	n/a
License expiry period	2024	2031	2018	2019	2016	n/a
Customers (thousand)	23 873	8 421	3 638	2 676	769	n/a
ARPU (R)	155	22	39	22	61	n/a
ARPU (local currency)	155	4 266	5.2	104	61	n/a
Minutes of use per user per month	95	56	66	39	32	n/a
Revenue (R million)	25 697	1 073	841	332	278	1 517
Operating profit (R million)	7 170	88	(140)	(86)	116	(27)
EBITDA (R million)	9 225	302	92	1	135	74
EBITDA margin (%)	35.9	28.1	10.9	0.3	48.6	4.9
Capital expenditure (R million)	1 644	142	28	155	17	79



## **Definitions**

Customers are based on the total number of mobile customers registered on Vodacom's network, which hadisconnected, including inactive customers, at the end of the period indicated.  ARPU  Total ARPU is calculated by dividing the average monthly service revenue by the average monthly total recustomers during the period. Total ARPU excludes revenue from equipment sales and other non-service recontract ARPU only include service revenue generated from Vodacom customers.  Churn  Churn is calculated by dividing the annualised number of disconnections during the period by the average mobile customers during the period.	eported mobile revenue. Prepaid and
customers during the period. Total ARPU excludes revenue from equipment sales and other non-service r contract ARPU only include service revenue generated from Vodacom customers.  Churn  Churn is calculated by dividing the annualised number of disconnections during the period by the average	revenue. Prepaid and
	monthly total reported
· ·	
<b>Traffic</b> Traffic comprises total traffic registered on Vodacom's mobile network, including bundled minutes, promotion outgoing international roaming calls, but excluding national roaming calls, incoming international roaming calls.  Services.	
MOU Minutes of use per month is calculated by dividing the average monthly minutes (traffic) during the period monthly total of reported mobile customers during the period.	by the average
EBITDA Earnings before interest, taxation, depreciation, amortisation, impairment losses, BBBEE charges, profit/lo investments and on disposal of property, plant and equipment, investment properties and intangible assets	
Normalised Normalised to exclude trading foreign exchange and at a constant currency.	
HEPS Headline earnings per share.	
Operating free cash flow ('OpFCF')  Cash generated from operations less additions to property, plant and equipment and intangible assets and of property, plant and equipment and intangible assets.	d proceeds on disposal
South Africa Vodacom (Pty) Limited (registration number 1993/003367/07), a private limited liability company duly incoraccordance with the laws of South Africa and its subsidiaries, joint ventures and SPV's.	rporated in
International The International segment includes Vodacom Tanzania Limited, Vodacom Congo (RDC) s.p.r.l., Vodacom Vodacom Lesotho (Pty) Ltd, Vodacom International Limited and Gateway.	ո Mozambique,



## **Forward-looking statements**

This presentation which sets out the interim results for Vodacom Group Limited for the six months ended 30 September 2010 contains 'forward-looking statements' with respect to the Group's financial condition, results of operations and businesses and certain of the Group's plans and objectives. In particular, such forward-looking statements include statements relating to: the Group's future performance; future capital expenditures, acquisitions, divestitures, expenses, revenues, financial conditions, dividend policy, and future prospects; business and management strategies relating to the expansion and growth of the Group; the effects of regulation of the Group's businesses by governments in the countries in which it operates; the Group's expectations as to the launch and roll out dates for products, services or technologies; expectations regarding the operating environment and market conditions; growth in customers and usage; and the rate of dividend growth by the Group.

Forward-looking statements are sometimes, but not always, identified by their use of a date in the future or such words as 'will', 'anticipates', 'aims', 'could', 'may', 'should', 'expects', 'believes', 'intends', 'plans' or 'targets'. By their nature, forward-looking statements are inherently predictive, speculative and involve risk and uncertainty because they relate to events and depend on circumstances that will occur in the future, involve known and unknown risks, uncertainties and other facts or factors which may cause the actual results, performance or achievements of the Group, or its industry to be materially different from any results, performance or achievement expressed or implied by such forward-looking statements. Forward-looking statements are not guarantees of future performance and are based on assumptions regarding the Group's present and future business strategies and the environments in which it operates now and in the future.



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Interim results for the six months ended 30 September 2010

